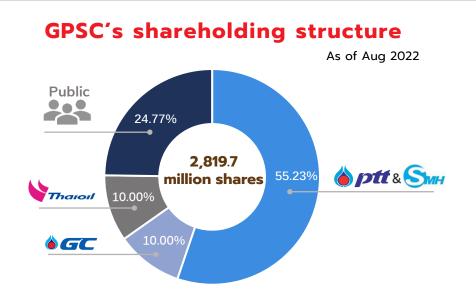


# **GPSC** | Structure



# The power and smart energy flagship of PTT Group

"GPSC, The global leading innovative and sustainable power company, the core business is to generate and supply electricity and utilities to customers and also developing new S-Curve business to create value to stakeholders."



### **COMPANY INFORMATION** (as of Aug 24, 2022)

**Paid-up Capital** THB 28,197 million

Market Cap. THB 188,922 million

(3rd in power sector)

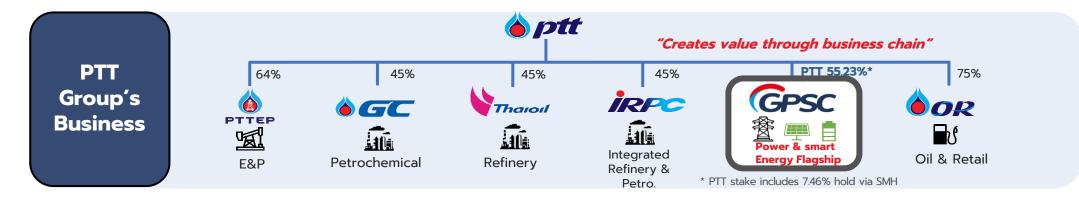
### **CREDIT RATINGS**

AA+

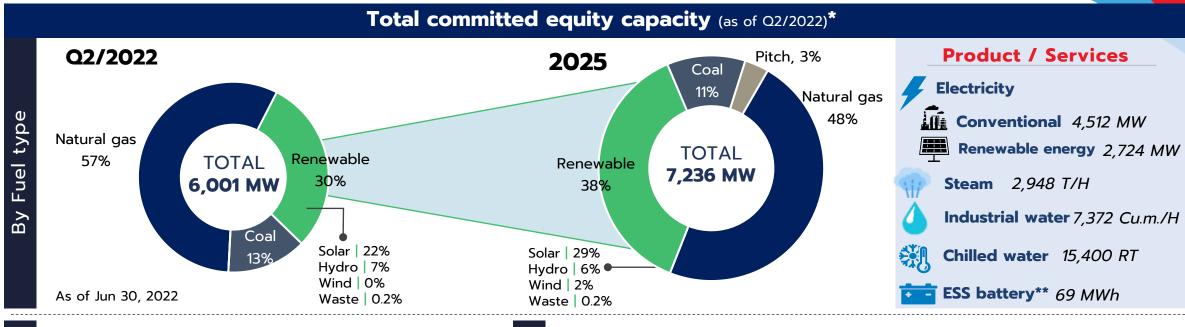
TRIS RATING

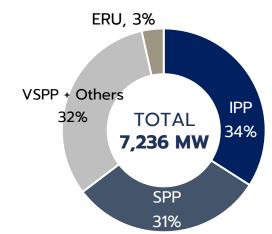
A+(tha) BBB-

**Fitch**Ratings



# **GPSC** | Current Business Portfolio

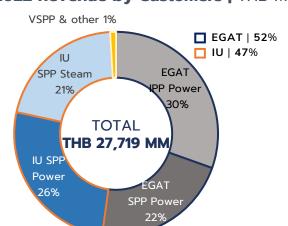




Plant

# Customer

### Q2/2022 Revenue by Customers | THB MM, %



### LT OFF-TAKE CONTRACTS

- ✓ Guaranteed market and source of revenue
- ✓ Guarantee a minimum level of profit in regard to their investment
- ✓ Price adjustment formula, varying with fuel price

GPSC Corporate Strategy & 2022 Action Plan

GPSC Financial Performance & Outlook



GPSC Corporate Strategy & 2022 Action Plan

**2. GPSC Financial Performance & Outlook** 



# Corporate Strategy 2022 | Background



### What was agreed at Glasgow climate conference?

- A scheme to cut 30% of current methane emissions by 2030 has been agreed by more than 100 countries.
- More than 40 countries which include major coal- users including Poland, Vietnam and Chile - agreed to shift away from coal.
- Some 450 financial organizations, who between them control \$130tn, agreed to back "clean" technology, such as renewable energy, and direct finance away from fossil fuel-burning industries.



### 1. Digitalization:

Grid modernization and smart energy management

#### 2. Decarbonization

RE50@50 + ESS, CCUS and Hydrogen

#### 3. Decentralization

Smart microgrid & infrastructure development

### 4. De-regulation

Third Party Acccess, new price structure

### 5. Electrification

EV30@30 and Charging station







# **GPSC** play all in PTT's new Future Energy Vision



### Beyond

- 2 Life science
  - Pharmaceutical
  - Medical device
  - Nutrition
- 3 High Value Business
- 4 Mobility & Lifestyle

6

# Corporate Strategy 2022 | Strategic house (2022 - 2030)

Vision

The global leading innovative and sustainable power company

**Aspiration** 

To be top 3 power company in Southeast Asia with more than half of MW from green portfolio

Mission

To be a PTT GROUP power and smart energy flagship that innovatively pursue operational excellence to create value for stakeholders by delivering reliable products to customers with responsibility to the planet

Strategic **Objectives** 

Strategic

**Pillars** 

Retain existing customers and expand core offerings to new customers

Embrace energy transition, sustainability and convergence trends to offer new solutions

Develop competitive advantages in core and new businesses

Become a regional player by diversifying geographic focus to tap into fast growing power markets

# Strengthen and

- expand the Core
- Best in class operations
- Customer-centric utility
- Expansion into adjacencies (e.g., water)



### Scale-up Green energy

- Solar power scale-up
- Wind power entry
- ESS-RE hybrid power entry



### S-curve & Batteries

- Energy storage systems
- EV & Mobility batteries
- New S-Curves



### Shift to Customercentric Solutions

- Distributed generation
- District cooling
- Energy Management services

Geography



**Thailand** 



India



**Vietnam** 



**Taiwan** 

Enablers



**Partnerships** 











# Strengthen and expand the Core

# To drive "Operational Excellence" across all assets of GPSC

### Strategic pillar



# **Safety**



Reliability



**Profitability** 



Sustainability

### **Key focus**



### Safety culture campaign

Total Recordable Injury Rate (TRIR)

### **Reliability improvement**

- Plant integrity review & management
- Replace critical equipment

### **Synergy benefit**

 THB >1.6 bn per year recurring synergy and ramp up with full synergy value contribution by 2024

### **Set-up as functional**

• To drive the behavior & mindset

Digital
Operation
Transformation



Power & Steam Network management



Benefit uplift Profitability & Reliability



Improve reliability & efficiency to maintain industrial customers' demand

Becoming a "customer centric utility" player will enable GPSC to become a competitive player by retaining existing and grow new customers



Best-in-class operation



Customer-centric utility service provider



Expansion into adjacencies



# Strengthen and expand the Core

### **Drive to Operation Excellence**

To be Best in class in Operation (Power/Utility Business) with OEMS

### 2020-2021

### **OEMS Re-boost**

- Maturity Assessment: Gap Closing (Major Health Check-up)
- More Share More Benefits (New Initiative)
- OEMS Framework for all (Expansion)
- Operation process improvement with
   5 OpEx KPIs
   (Set-up KPI Target & Roadmap)





5 OpEx KPIs

### 2022-2023

### **Driving Executions**

- **Performance Benchmarking** with power peer (5 OpEx KPIs)
- Built-up knowledge & focus in pain point (Safety & Reliability)
- Continues Performance Improvement (TRIR, Unplanned S/D & Energy Efficiency)
- **Pre-Maturity Assessment** (Pre-Health Check-up)







### 2024-2025

### To be Best in class

- Operation Performance Excellence
   Achievement in 5 OpEx KPIs Target
   (Top Quartile)
- Maturity Assessment with Group (Major Health Check-up)
- Strengthen in Operation
- OEMS succession and deployment (New area & Subsidiary)







5 OpEx KPIs

- Safety
- Reliability
- Energy Efficiency
- Cash Cost
- ROIC

# Strengthen and expand the Core | Business Improvement Plan

### What We Have Done So Far?

# Operational Excellence Strategy: Best in Class Target by 2025

### **Project**

- 1. Plant Optimization
- 2. Plant Efficiency Improvement
- 3. Outage Management
- 4. Contract Management

# > THB 300 MM

# **Operation Performance 1H2022: Improvements**

### **Reliability Improvement:**

- Steam Back Up Project : Improved customer steam reliability
- New GIS 115kV North Bus 7 bays at GSPP2&3 and GE Ph.3-5 to support new generators of GSPP2 SPP replacement and interconnection line to CUP-3 (substation and switch gear improvement)
- Digital Fault Recorder (DFR): Improvement at MTP1 and substation

# **Energy Price Crisis War Room Weekly Meeting**

### **Key Agenda:**

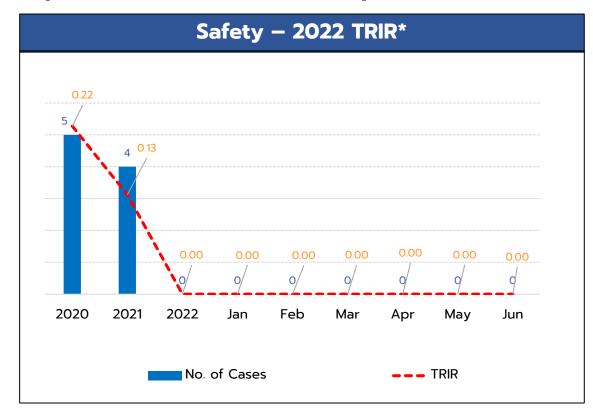
- Fuel Price Projection (Gas and Coal)
- Asset Optimization
- Plant Merit Order
- Supply Chain Management
- Financial Performance
- Contract Management

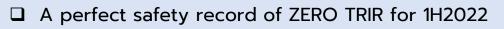


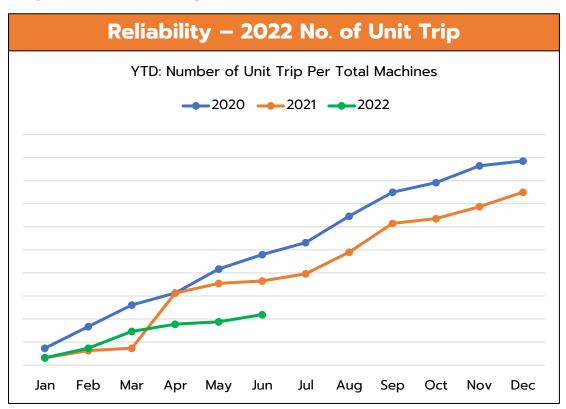
# Strengthen and expand the Core | Business Improvement Plan

### **Improve operational efficiency with OEMS**

### >> Operation Performance 1H22: Operation Best in Class, Safety and Reliability Results





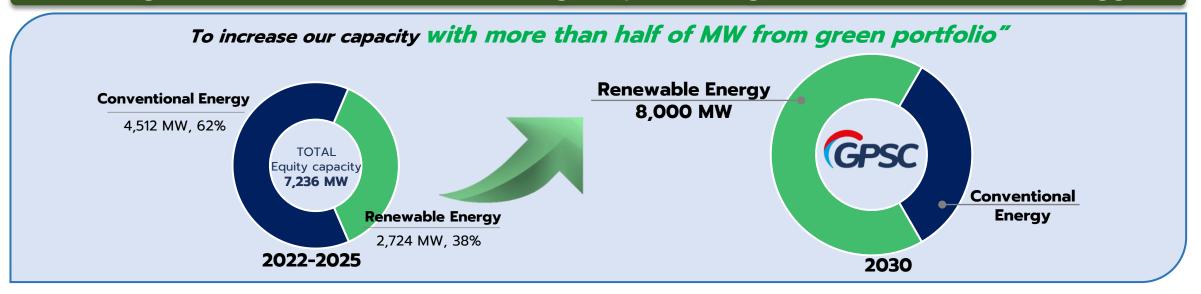


<sup>□</sup> Significant improvement of incident and unplanned outage compared to 2021 and 2020

st TRIR : Total recordable incident rate 11

# **Scale-up Green energy**

# Priority 2<sup>nd</sup> home market and focusing on platform growth in Renewable energy



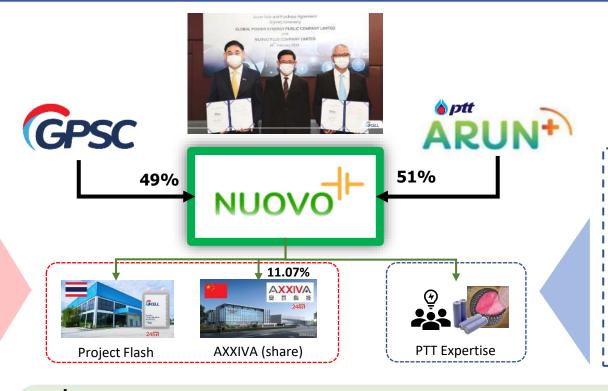




# S-curve & Batteries | Connect to Battery Value Chain in PTT Group

**GPSC** Joins **Arun Plus** to embark on EV Battery Business as "**NUOVO PLUS**", plan to move forward to regional EV market growth expansion, transferring assets involving production, education, research, and battery business development from **GPSC** and **PTT** to **NUOVO PLUS**.









Material Science



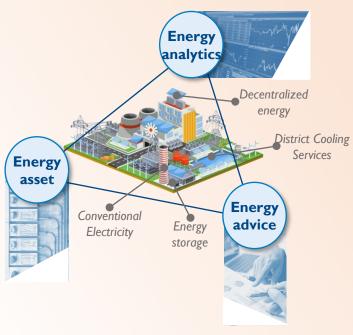


- ► Battery Value Chain for EV and Energy Storage System industry focus
- From battery cell to battery pack manufacturing scale-up and commercialization
- Enhance competitiveness in battery business and EV value chain
  - > Strength combination of technical expertise and finance from GPSC and & PTT

# **Shift to Customer-centric Solutions**

# Energy management services to provide all-round energy support

# **Concept of Energy Management services**



# VISTEC VIDYASIRIMEDHI INSTITUTE OF SCIENCE AND TECHNOLOGY

### Smart Energy Management

- ✓ 1.39 MW renewable energy (solar roof + floating)
- √ 1.2 MWh ESS, Renewable optimization and Zeroimport building
- √ Blockchain P2P energy trading, EV chargers and Artificial Intelligence





Installation

technology

### **The Solar Orchestra Project**

All-in-one Package to Support Solar Roof Manufacturing and Carbon Reduction



to Thai entrepreneurs

GPSC, CHPP, Exim Bank, TGO, and NEO reached an agreement to partner up on an investment in solar rooftop, carbon credit registration and certification under the comprehensive Solar Orchestra project, which includes

Sources of

funding



■ The project's solar rooftop capacity is expected to reach beyond 100MW by the end of 2022

# **Shift to Customer-centric Solutions**

### Continue business development and extend collaboration

### Thailand's Energy Transition: ERC Sandbox Phase 2 for Green Innovation and Green Regulation

### 15 Aug 22, projects from GPSC have qualified for the ERC Sandbox Phase 2.

- > To study and develop green energy trading platform and renewable energy certificate: REC
- > To study the business model of electricity trading for third party access (TPA) by connecting to the TPA electricity grid system under the new PPA
- > A pilot project for the development of energy management innovation in the smart city





# 7 Jul 2022, GPSC and SC ASSET commenced on the study of clean energy innovations for real-estate market.

The scopes of cooperation and development are as follows:

- □ Power generation from **clean energy combined with the use of batteries as energy storage** system and backup power system.
- □ Study and development of other business models, such as **electrical safety systems for homes and buildings**.
- Trial of **applications related to energy management system** or other relevant applications with the Super Application of SC Asset in order to support Smart Home technology.

# 13 Jun 2022, GPSC and PEA signed a Memorandum of Understanding (MOU) "Seeking Mutual Opportunities to Become Energy Suppliers and Operate Related Businesses"

☐ The scope of this cooperation is to study and develop an operation model as an electricity supplier for PEA, including the study of joint investment between PEA and GPSC, as well as its affiliates, so as to be well prepared for other service businesses, such as **trading and exchange of Renewable Energy Certificates** (RECs), Energy Attributed Certificates (EACs), or Carbon Credits.



# GPSC Action plan | Sustainability for All

**GPSC Business Strategy from now to 2030** 

Vision

The global leading innovative and sustainable power company

Aspiration

To be top 3 power company in Southeast Asia with more than half of MW from green portfolio

Carbon intensity reduction 10% by 2025 & 35% by 2030

(Using 2020 as a baseline year )



**Strengthen and expand the Core** 

**Scale-up Green energy** 

S2



S-curve & Batteries

**Shift to Customer-centric Solutions** 

**S**4



Energy Management services
 □ Monitor & optimize energy usage
 □ Installation and financing of assets
 □ Provide consulting services to optimize energy mgmt. and efficiency

**Energy Efficiency/ EMS** 

# **GPSC Action plan** | Sustainability for All

#### Shift to Renewables Self Reduction & Removal Reduction area Reduction area · Phase-out coal and fossil-fuel power · Process improvement Scope 1&2 Scope 1&2 · Energy efficiency Increase renewables in both domestic · GHG removal through CCUS and international countries · Nature-based solution Sink · Internal renewable energy consumption (Reforestation) Infrastructure enhancement Climate External Partnership through value chain Residual Offseting Reduction area Reduction area · Partnership with external stakeholders i.e. Scope 3 REC purchasing Scope 1&2 suppliers, customers, PTT group companies · Carbon credit purchasing · Collaborate with external partner through networking i.e. government authorities (carbon market club, Thailand Carbon Neutral Network), RE100 companies · Subsidiary and JV engagement · Circularity network for CO2 utilization Reporting and Communication · External membership i.e. TCFD · Environmental Attrubition Certificates · Internal awareness raising and capacity building (EACs) participation Public reporting and communication Participation in index benchmarking (i.e. DJSI and CDP)

### The route to net zero for utilities

Grow

renewables





usage

- Adopt best practice operational excellence
- Retrofit non-renewable power plants, etc.



### INTERNAL

Execute the growth strategy as planned by

- Develop solar and wind power plants
- Integrate distributed solar and Switch to microgrid, etc.





Enhance

infrastructure

- ESS with renewable energy generation support and EMS
- Implement digital transformation
  - Study and adopt CCUS, etc.



### **EXTERNAL**



Trading / Offsets

Study carbon credits. emissions trading schemes, shadow carbon pricing, etc.

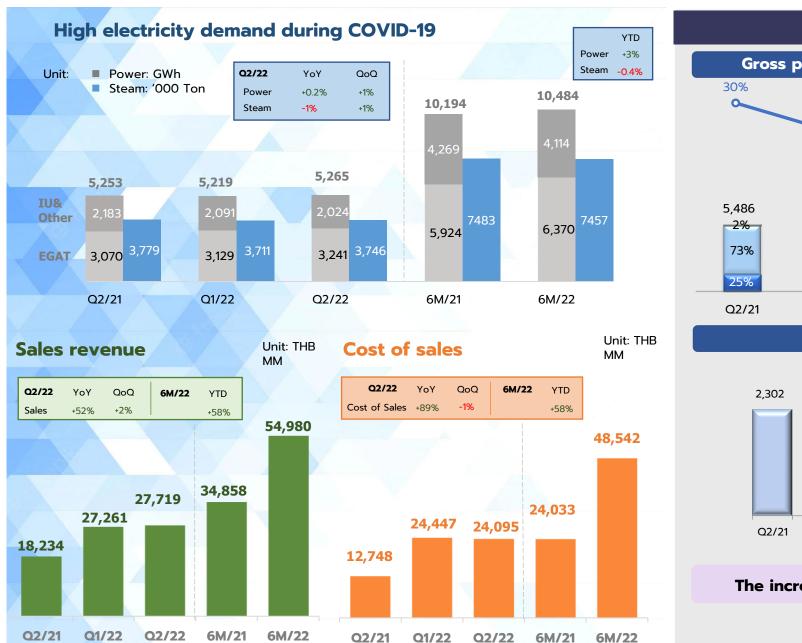


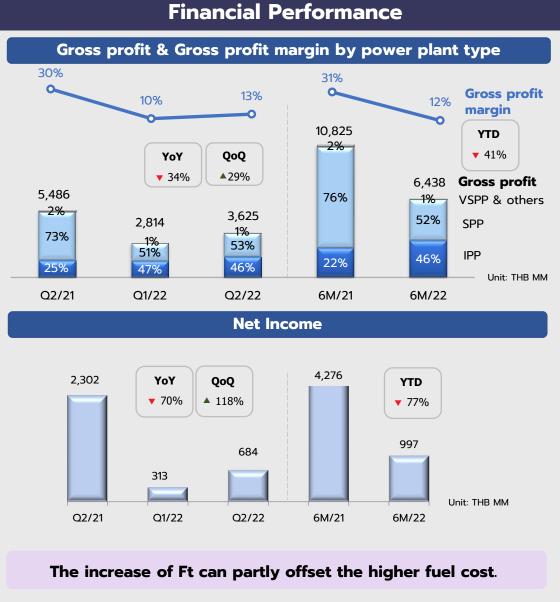
GPSC Corporate Strategy & 2022 Action Plan

GPSC Financial Performance & Outlook



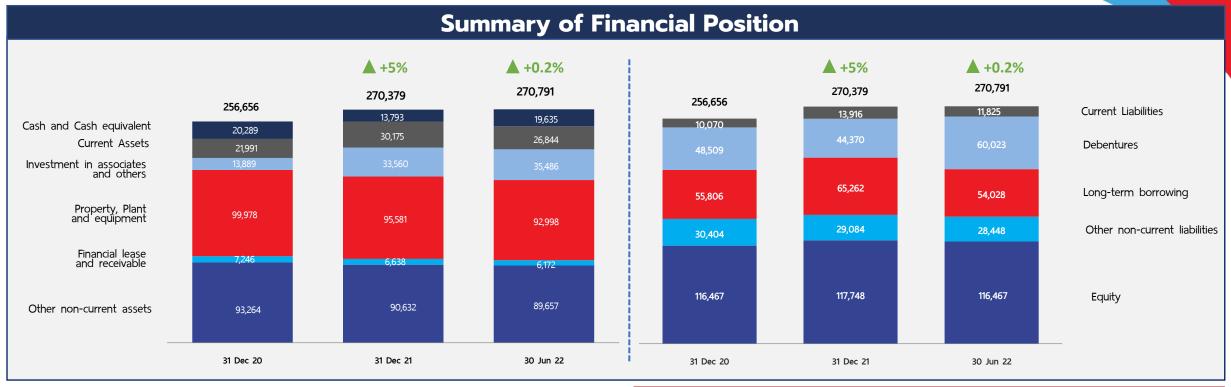
# Highlight in Q2/22 and 6M/22 | Business Performance

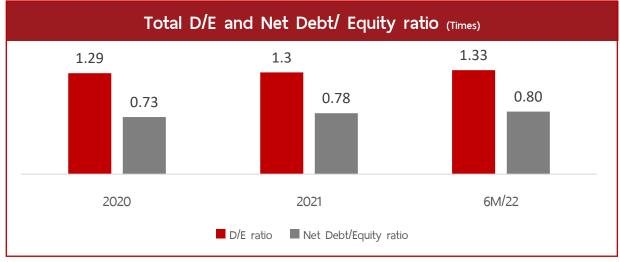


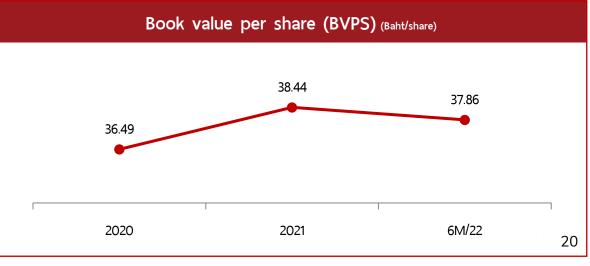


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# **GPSC** | Financial Position

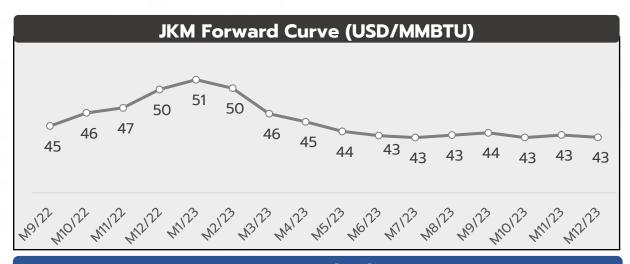


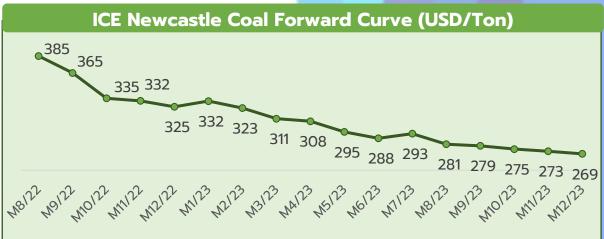


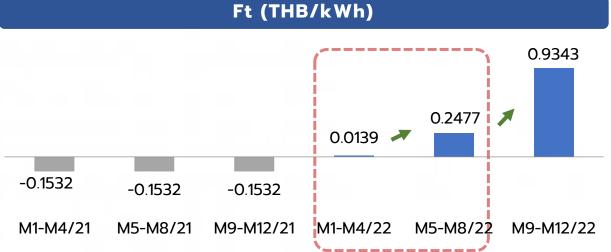


# **GPSC Outlook: Gradual Recovery Underway**

# "The pressure from soaring energy prices supports the increase of Ft"







### The gradual increase of Ft in a step rate in 2022

On 27 Jul 2022, the Energy Regulatory Commission (ERC) passed a resolution concurring the automatic power tariff adjustment mechanism (Ft) for the collection of electricity invoice during 1 Sep – 31 Dec 2022 at 93.43 Satang/unit, which increased by 68.66 Satang/unit from the previous period.

# GPSC | 2H/2022 Operating Outlook

The slight increase of total revenue with the gradual increase of Ft in a step rate in 2022 and full operational in Glow Energy Phase 5.



# **Glow Energy Phase 5**

> Insurance claim is expected to receive in Q4/2022



# Improving Operation Excellence Management System (OEMS)

> Improve reliability & efficiency compared to 2021



# **XPCL** performance

> Expected to recognize higher profit sharing from water level during 2022



### **Coal price**

Coal price is forecasted to slightly weak in 2H/2022



### **Natural gas price**

Natural gas is forecasted to remain high in 2H/2022



# **Q&A SESSION**

### **IR Contact:**

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Appendix

# **GPSC** | Update of Projects

### **AEPL: Solar Power Platform in India**





**GPSC Hold** 42.93% of shares

**Contracted Capacity** 4,634 MW

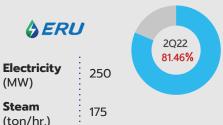
SCOD | 2021-2024

Project	Electricity Capacity (MW)	COD
Operating (23 projects)	2,859	-
<b>Under construction</b> (12 projects)	1,775	2022 – 2024

**Energy Recovery Unit (ERU)** 







### **Project updates:**

- > The project is in the process of the construction of foundation
- > Overall, the project has reached 81.46%.

Note: 1. The project has been affected by COVID-19 pandemic and has been postponed the commercial operation from 2023 to 2025.

### **CFXD: Construction Progress update & Key milestones**



**GPSC Hold** 25% of shares

**Contracted Capacity 595 MW** 

SCOD | 2022-2024



First power Ph. 1 (96 MW) : Aug-2022

First power Ph. 2 (499 MW): May-2023

Estimated full COD: Q1/2024

### **SPP Replacement - Stage 1 | Glow Energy Phase 2**





83.76%

Electricity (MW) Steam

(ton/hr.)

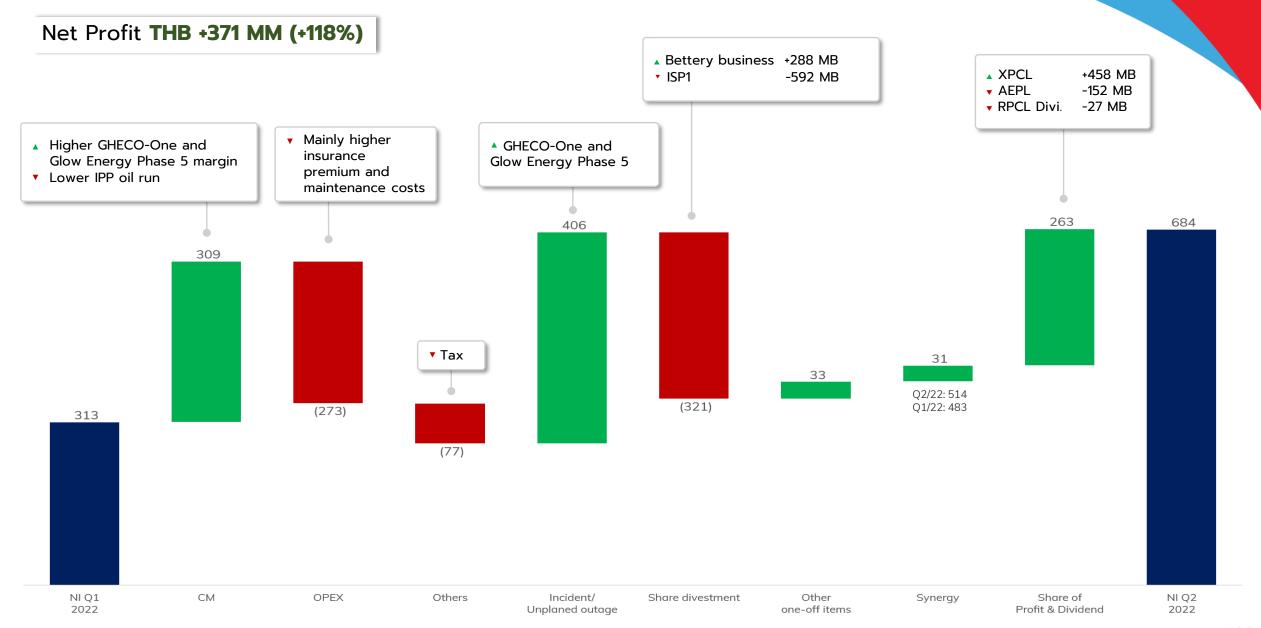
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### **Project updates:**

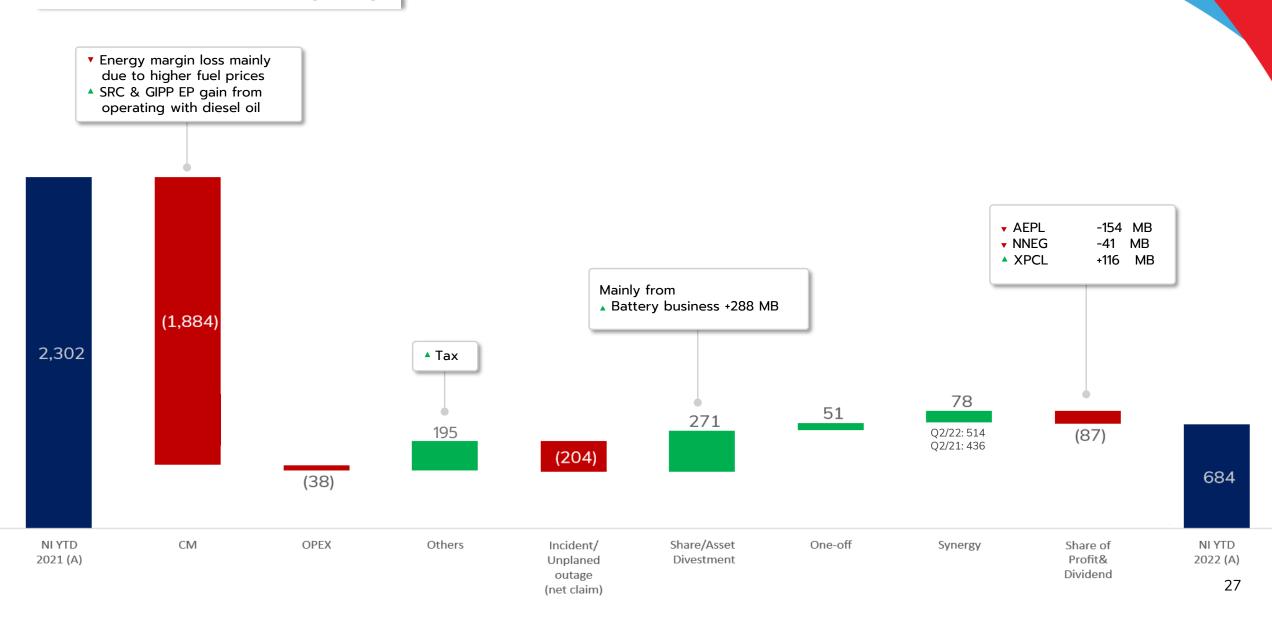
- > The project is in the process of testing machines and equipment
- > Overall, the project has reached 83.76%.

# **Q2/2022** vs Q1/2022 (QoQ) Net Profit



# **Q2/2022** vs Q2/2021 (YoY) Net Profit

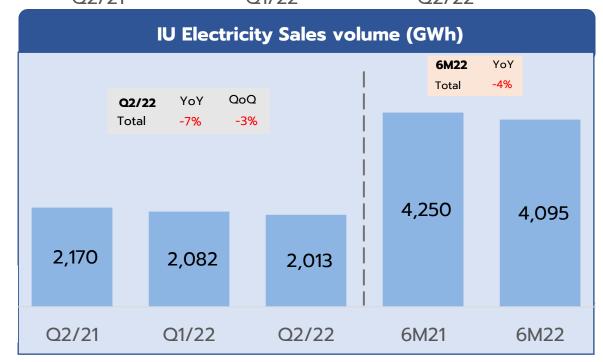
### Net Profit **THB -1,618 MM (-70%)**

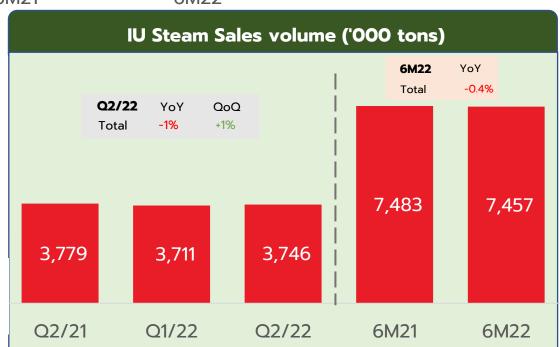




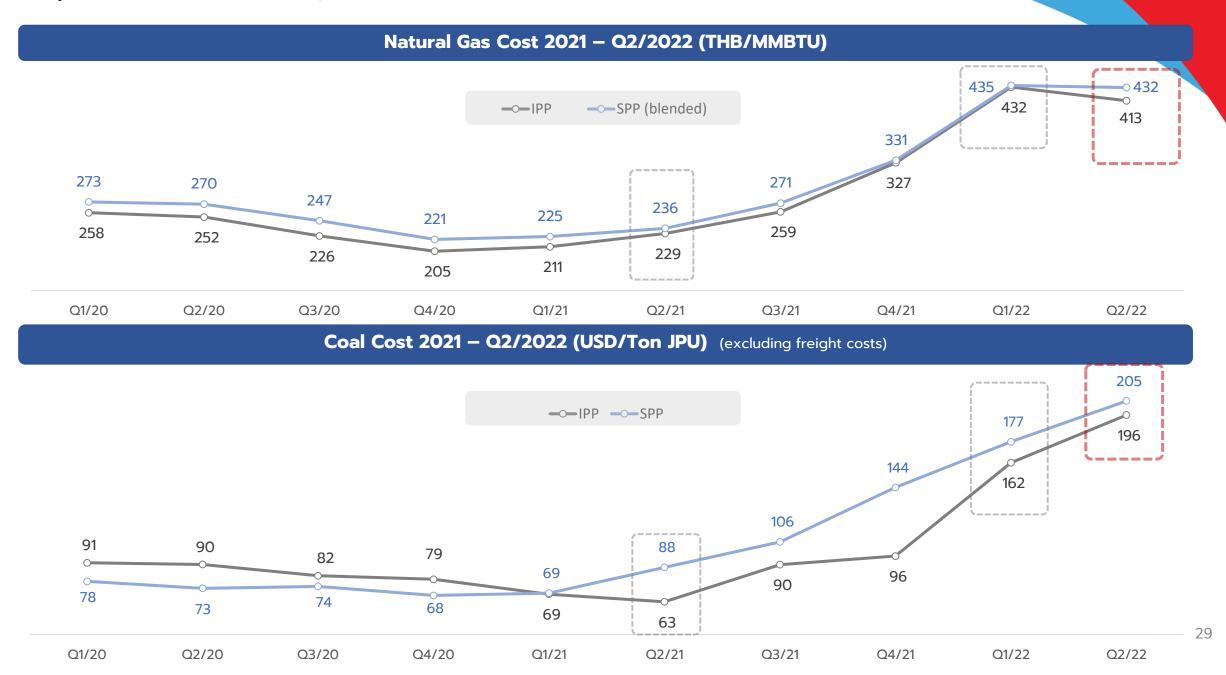
Q2/22	YoY	QoQ
Total	+0.2%	+1%
VSPP & Others	-19%	+32%
SPP	-2%	+11%
IPP	+5%	-14%
6M22	YoY	
Total	+3%	
VSPP & Others	+3%	
SPP	-1%	
IPP	+11%	
	1170	

28





### **Key Macro Factors (as of Jun 2022)**



**Q2/2022 Operating Results** 

Overall operating results of the Company and its subsidiaries	Q2/21	Q1/22	Q2/22	change +/(-)		6M/21	6M/22	change +/(-)	
(unit: THB million)				YoY	QoQ			YoY	
Operating revenue	18,234	27,261	27,719	52%	2%	34,858	54,980	58%	
Cost of sales (excluding depreciation and amortization)	(12,748)	(24,447)	(24,095)	89%	(1%)	(24,033)	(48,542)	102%	
Gross profit	5,486	2,814	3,625	(34%)	29%	10,825	6,438	(41%)	
Selling and administrative expenses	(516)	(391)	(436)	(16%)	11%	(950)	(827)	(13%)	
Other operating income	5	5	6	25%	19%	10	12	11%	
EBITDA	4,975	2,428	3,195	(36%)	32%	9,885	5,623	(43%)	
Depreciation and amortization	(2,172)	(2,135)	(2,157)	(1%)	1%	(4,226)	(4,293)	2%	
EBIT	2,803	293	1,037	(63%)	255%	5,659	1,330	(76%)	
Finance costs	(987)	(974)	(1,046)	6%	7%	(1,961)	(2,020)	3%	
Other non-operating income and expenses	512	921	619	21%	(33%)	775	1,540	99%	
Dividend received and shares of profit of associates	F22	170	425	( <del>17</del> 0/)	45.20/	010	600	(20%)	
and joint ventures	522	173	435	(17%)	152%	819	608	(26%)	
Income tax expenses	(348)	34	(53)	(85%)	(258%)	(800)	(19)	(98%)	
Profit before FX and extraordinary items	2,502	446	992	(60%)	123%	4,492	1,438	(68%)	
Net foreign exchange gain (loss)	(68)	(68)	(184)	(170%)	(169%)	(66)	(252)	281%	
Net profit	2,434	377	808	(67%)	114%	4,426	1,185	(73%)	
Non-controlling interests	(132)	(64)	(124)	(6%)	94%	(150)	(188)	25%	
Net profit for the Company	2,302	313	684	(70%)	118%	4,276	997	(77%)	
Adjusted Net Income <sup>1</sup>	2,720	771	1,204	(56%)	56%	5,079	1,975	-61%	
Gross profit margin (%)	30%	10%	13%	(17%)	3%	31%	12%	(19%)	
Net profit margin (%)	13%	1%	2%	(10%)	1%	12%	2%	(10%)	
Adjusted Net Income margin (%)	15%	3%	6%	(9%)	3%	15%	4%	(10%)	

# **GPSC** | Power Plant Portfolio (1/2)

Name	Туре	Shareholding (%)	Total capacity (MW)	Equity Power capacity (MW)	Equity Operating Power capacity (MW)	Steam (T/H)	Industrial water (Cu.m/H)	COD	Tenor
IPP									
Sriracha	IPP	GPSC (100%)	700	700	700	-	80	2000	25
Glow IPP	IPP	GLOW (95%)	713	677	677	-	-	2003	25
Huay Ho	IPP	GLOW (67%)	152	102	102	-	-	1999	30
GHECO-One	IPP	GLOW (65%)	660	429	429	-	-	2012	25
XPCL	IPP	GPSC (25%)	1285	321	321	-	-	2019	29
RPCL	IPP	GPSC (15%)	1400	210	210	-	-	2008	25
Total IPP	'		4,910	2,439	2,439	-	80		
SPP									
CUP-1	SPP	GPSC (100%)	226	226	226	890	720	2006	10-15
CUP-2	SPP	GPSC (100%)	113	113	113	170	510	2008	15
CUP-3	SPP	GPSC (100%)	-	-	-	280	770	2009	15
Rayong Expansion (CUP-3)	SPP	GPSC (100%)	15	15	15	-	-	2019	n/a
CUP-4	SPP	GPSC (100%)	49	49	49	140	-	2019	Long-term
Glow Energy Phase 1	SPP	GLOW (100%)	-	-	-	250	1,340	1994	-
Glow Energy Phase 2	SPP	GLOW (100%)	281	281	281	300	1,180	1996	(extension)
Glow Energy Phase 4	SPP	GLOW (100%)	77	77	77	137	2,050	2005	25
Glow Energy Phase 5	SPP	GLOW (100%)	328	328	328	160	-	2011	10-20
Glow SPP 2/ GLOW SPP 3	SPP	GLOW (100%)	513	513	513	190	150	1999	25
Glow SPP 11 Phase 1	SPP	GLOW (100%)	120	120	120	-	360	2000	25
Glow SPP 11 Phase 3	SPP	GLOW (100%)	42	42	42	-	-	2006	10-20
Glow SPP 11 Phase 2	SPP	GLOW (100%)	110	110	110	-	212	2012	25
Glow Energy CFB 3	SPP	GLOW (100%)	85	85	85	79	_	2010	10-20
IRPC-CP Phase 1	SPP	GPSC (51%)	45	23	23	86.7	-	2015	25-27
IRPC-CP Phase 2	SPP	GPSC (51%)	195	99.4	99.4	66.3	-	2017	25
IRPC-CP Phase 3	SPP	GPSC (51%)	70	35.7	-	-	-	2024	-
NNEG	SPP	GPSC (30%)	125	38	38	9	-	2016	25
NNEG Expansion	SPP	GPSC (30%)	60	18	18	3	-	2020	21
NNEG Expansion 2	SPP	GPSC (30%)	30	9	-	1.59	-	2024	-
BIC-1	SPP	GPSC (25%)	117	29.25	29.25	5	-	2013	25
BIC-2	SPP	GPSC (25%)	117	29.25	29.25	5	-	2017	25
Total SPP		, ,	2,718	2,241	2,196	2,773	7,292		

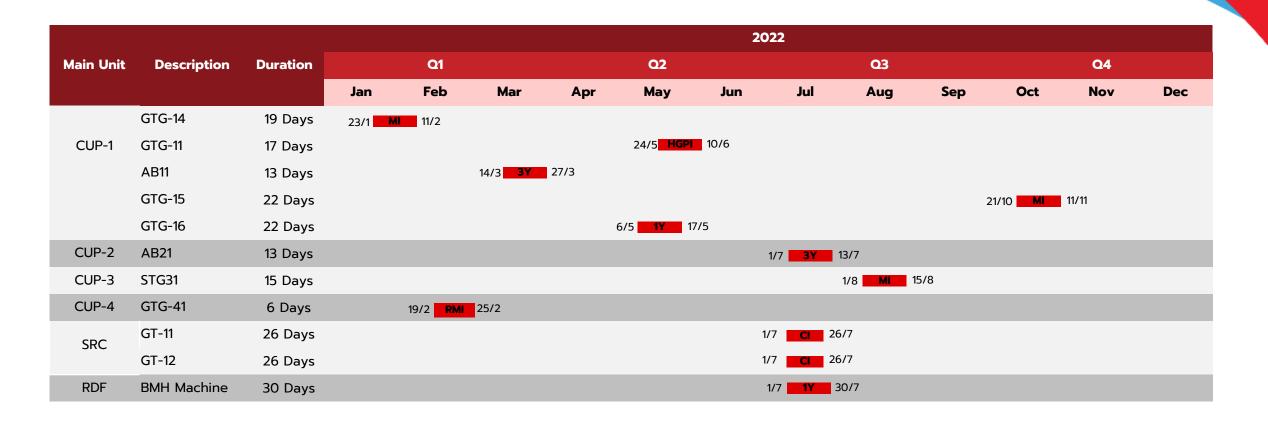
# **GPSC** | Power Plant Portfolio (2/2)

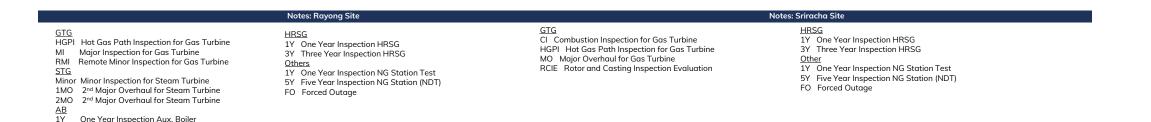
Name	Туре	Shareholding (%)	Total capacity (MW)	Equity Power capacity (MW)	Equity Operating Power capacity (MW)	Steam (T/H)	Industrial water (Cu.m/H)	COD	Tenor
VSPP and others									
Rayong Waste to Energy (WTE)	VSPP	GPSC (100%)	9.8	9.8	9.8	-	-	2021	18
Glow Energy Solar Plant	VSPP	GLOW (100%)	1.55	1.55	1.55	-	-	2012	25
CHPP	VSPP	GPSC (100%)	5	5	5	_	-	2008	30
CHPP (Solar)	VSPP	GPSC (100%)	5	5	5	-	-	2016	25
GRP (NPS, WXA, PPS)	VSPP	GPSC (50%)	39.5	19.75	19.75	-	-	2014-15	25
GRP1 (Sheng Yang)	Solar	GPSC (45%)	55.8	25.11	-	-	-	2016-21	20
AEPL (Solar Power Platform)	Solar	GPSC (43%)	4,634	1,989	1,227			2018-24	10-25
TSR (SSE1)	VSPP	GPSC (40%)	80	32	32	-	-	2013	25
NL1PC	Hydro	GPSC (40%)	65	26	26	_	-	2019	24
Chonburi Clean Energy (CCE)	VSPP	GLOW (33%)	8.6	2.87	2.87	-	-	2019	20
CFXD (Offshore wind farm) (Under closing process)	Wind	GPSC (25%)	595	149	-	-	-	2022-24	20
Private PPA	Solar	GPSC Gr. (100%)	40.38	40.38	11.38			2018-24	Long-term
Total VSPP and others			5,540	2,306	1,366	-	-		
ERU									
ERU (Under construction)	Petroleum Pitch	GPSC (100%)	250	250	-	175	-	2025	25
	Total ERU		250	250	-	175	-		
Total capacity			13,418	7,236	6,001	2.948	7,372		

Note: - Total committed equity capacity as of December 31, 2021.
- Equity capacity includes 100% stake in GLOW, CFXD, Private PPA and ERU

<sup>-</sup> On January 18, 2022, GPSC has raised the equity injection amounting USD 25 million in AEPL and shareholding proportion was increased to 42.93%

# 2022 Maintenance Schedule | Sriracha and Rayong Plants





Three Year Inspection Aux. Boiler

# **2022 Maintenance Schedule** | IRPC-CP

								20	22					
Main Unit	Description	Duration		Q1			Q2			Q3			<b>Q</b> 4	
			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Block 1														
CTG 21	Α	5 Days							5					
HRSG 21	YI	5 Days							5					
CTG 22	Α	5 Days							5					
HRSG 22	YI	5 Days							5					
STG 23	YI	5 Days							5					
Block 2														
CTG 31	А	5 Days						5						
HRSG 31	YI	5 Days						5						
CTG 32	Α	6 Days										5		
HRSG 32	YI	6 Days										5		
STG 33	YI	5 Days										5		
Aux. Boiler	YI	8 Days											7	

#### Notes:

- YI: Yearly Inspection, A: Inspection Level A
- The duration of maintenance above does not include inspection by law.

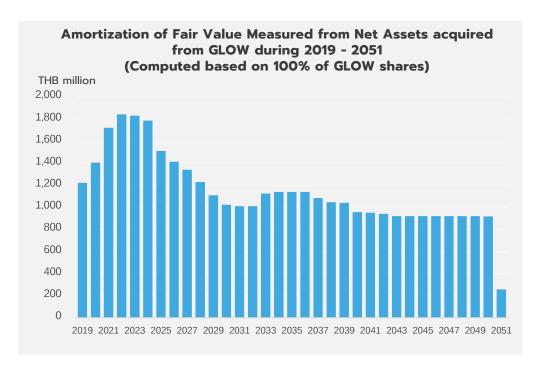
# **2022 Maintenance Schedule** | GLOW's Main Units



# Fair Value Measurement of Net Assets from Acquisition of Glow

unit: THB million

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Items	Book Value of GLOW	Fair Value of GLOW	Differential Value
Assets	107,655	155,500	47,845
Liabilities	(56,246)	(66,497)	(10,251)
Net Assets of GLOW at 14 March 2019	51,409	89,003	37,594
Non-Controlling interests at 30.89%		(32,092)	
Total Net Asset obtained GLOW at 69.11%		56,911	
Goodwill		36,090	
Proportion of acquisition cost 69.11%		93,001	



GPSC has completed the acquisition of 69.11% on 14 March 2019 at a total of THB 93,001 million, the company has measured the fair value of GLOW net assets as follows:

- The fair value uplift of THB 37,594 million from Purchase Price Allocation (PPA)
- The fair value recognition of net assets acquired from GLOW will be amortized yearly (based on the remaining period of the contract, 5 to 31 years).
- Goodwill will be subjected to an impairment test on a yearly basis.



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